2013-2014 Annual Report

In 2013-2014, ICPSR opened new doors to public access with openICPSR, a research data-sharing service that provides researchers with ways to share their data, helping them to meet grant and data management requirements, and allowing the public to access research data, usually at no charge.

We celebrated milestones as the Summer Program in Quantitative Methods of Social Research reached its 50th year, and the Summer Undergraduate Internship Program marked its 10th year in operation.

We enhanced our global leadership as we entered new partnerships, including one with a data repository in Africa.

We collaborated with others to complete an important Metadata Portal Project.

Thanks for reading our Annual Report. We welcome your comments and suggestions at dkni@umich.edu.
From the Director

George Alter

Over the past year ICPSR has been looking to the future and developing new capabilities and new partnerships. The research community faces new challenges in sharing research data, and we are releasing new services to meet these needs. ICPSR is also building an interdisciplinary community of scientific data archives and extending data archiving to new places.

In the Internet age, protecting the privacy of research subjects has become much more important and more difficult. The ICPSR Virtual Data Enclave (VDE) offers a new choice for providing secure access to sensitive data. The VDE enables researchers to conduct their analyses remotely while the data are protected at ICPSR. It also simplifies the process of applying for restricted use data, because data users do not need to prepare a complicated and time-consuming data protection plan.

Two projects using the VDE have recently moved from beta testing to production: the Measures of Effective Teaching Longitudinal Database (MET LDB) and the Substance Abuse and Mental Health Data Archive (SAMHDA). At the same time, voices calling for public access to valuable research data in the U.S. ICPSR also took on a leading role in creating a Domain Repositories Interest Group within the Research Data Alliance, which has rapidly become an international force for data sharing and interoperability.

In the social sciences we have been exploring ways to support the archiving of social science data in new places. A group of ICPSR staff members is working on a "Guide to Best Practices for Building a Social Science Data Repository" to help new places form data archives. This effort soon found an eager audience when we were visited by staff from the Centre for Data Archiving, Management, Analysis and Advocacy (C-DAMAA) at the University of Cape Coast in Ghana. Our visitors learned data processing by curating data collected at UCC with the help of staff in the General Archive. The new C-DAMAA series in the ICPSR data catalog is making these data available to researchers all over the world.

A study of rural microfinance in Ghana by C-DAMAA Director Samuel Annim has already been downloaded more than sixty times by users in the U.S., Canada, and Ireland.

We are optimistic about the days ahead as we cultivate new relationships and capabilities, and expand our reach. ICPSR has undertaken many important initiatives in the past year, some of which are treated in full detail elsewhere in this Report. But I want to point to two in particular that are of special importance to the membership. The first is the new partnership with the American National Election Survey (ANES) and with the General Social Survey (GSS). These two surveys, along with the Panel Study of Income Dynamics, are easily the most used broad-scale surveys in the social sciences. They have long histories and a long record of support from the National Science Foundation. However, their growing size and complexity can be daunting for users, especially new users. In the dozens of surveys and thousands of questions, how does one find the particular survey items that one’s research requires? And how can one learn who else has used those items in their work? ICPSR staff have worked with both surveys to improve metadata for the surveys, and perhaps even more importantly, to provide better search tools for ICPSR’s massive collections. One can now browse by topic, by variable, by investigator, and by much else. Students will find the website a godsend. Even experienced investigators will often find new links and unsuspected data sources. The result is that these venerable ANES and GSS data series are now more usable than ever, and more available to a wider group of scholars, including those at the beginnings of their social science educations.

The other initiative I want to highlight is a partnership to create a new data archive at the University of Cape Coast Ghana. ICPSR has a long history of such initiatives. We worked first with Western European organizations in the early years, and then as archives developed in Asia, Latin America, and Eastern Europe, we partnered with them in ways that strengthened both sides. Africa is now a special focus, and an important one. We are proud to be working with them to help make the special history, culture, economics, and politics of that continent a part of the world-wide social science research conversation.

Thus the ICPSR membership can be assured that the organization is in good hands. Council members have repeatedly expressed their admiration for the job that the ICPSR staff does, and I can personally testify to the professionalism, creativity, and dedication that the staff bring to their work. Recent staff additions, discussed elsewhere in this report, have added to the organization’s strength. Council, too, is a strong group, forcefully representing the interests of all the membership, raising serious questions, and pointing to new opportunities for the organization.

Serious challenges remain, as they have throughout the more than fifty years of ICPSR’s existence. In any arena, international leadership is never easy. But I am confident that ICPSR will continue to set the standard for social science data archives. Our predecessors have passed on to all of us a magnificent organization. The current ICPSR senior leadership, the staff, and the Council are working together to ensure that we honor that legacy and extend it into the future.

From the Council Chair

Christopher H. Achen

Anyone new to the Council chair is humbled by the distinguished list of professionals who have preceded him. I am particularly grateful to my immediate predecessor, Rogelio Saenz, who, along with the skillful example and timely advice that have made my job so much easier, I am also grateful to George Alter. His wise leadership is visible at every Council meeting, and I have profited from his suggestions and his experience every step of the way.

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New Initiatives

Opening New Doors for Public-Access Data
In February 2014, ICPSR launched openICPSR, a new research data sharing service that allows the public to search for and access public-use social and behavioral science research data at no charge. openICPSR is largely a response to changes in Washington and funders that are mandating that government-funded data be made public. openICPSR is available to researchers who want to make their data publicly available in a sustainable archive, and it provides a means for data depositors to fulfill the public-access obligations of grants or contracts.

openICPSR’s deposit options provide bit-level or fully curated preservation and public access for the long term. While openICPSR provides a new trusted and sustainable service to address open-access requirements, it is not a replacement for membership in ICPSR. Member deposits to ICPSR are thoroughly curated to correct for missing or misleading documentation, missing values, corrupted files, and other problems, and members have access to over 28,000 members-only datasets, discounted tuition for the ICPSR Summer Program courses, and other exclusive services.

Building Community Engagement Update
In conjunction with the Building Community Engagement project, sponsored by the Alfred P. Sloan Foundation, ICPSR has worked with stakeholders across disciplines to develop and promote new standards in data citation, encourage greater transparency in the production of data and research transparency, and urge creation of sustainable funding models for access to data. The project has supported three meetings that spanned fiscal years 2012-2014.

Meeting 1: Data Citation and Research Transparency in the Social Sciences
On June 13-14, 2013, a cross-disciplinary group of journal editors and other stakeholders in academic publishing gathered to address the value and practice of research transparency, with a particular focus on the role of academic journals in promoting data access and consistent data citation practices. Participants represented journals and societies from a number of social science domains, including economics, education, political science, demography, psychology, and sociology. The outcome of the meeting was a Call to Action, which the community is endorsing: Research Transparency, Data Access, and Data Citation: A Call to Action for Scholarly Publications.

Meeting 2: Sustaining Domain Repositories
For this meeting, held June 24-25, 2013, representatives from 22 data repositories spanning the social and physical sciences met to discuss the challenges facing repositories across domains, and to strategize around issues of sustainability. This meeting was conducted in the context of a global increase in activity related to research transparency, open access data, and data sharing. Repositories shared their views on the important role that repositories play in the research infrastructure, and ways to create sustainable business models. Meeting participants developed a Call for Change, which has been endorsed by numerous domain repositories, and a white paper: Sustaining Domain Repositories for Digital Data: A Call for Change from an Interdisciplinary Working Group of Domain Repositories.

Meeting 3: Integrating Domain Repositories into the National Data Infrastructure
A meeting to discuss the ways in which domain repositories can work together with emerging national infrastructures took place on November 20-21, 2014. Supported by both the Sloan Foundation and the General Social Survey (GSS) and the American National Election Study (ANES), the meeting provided a forum for participants to learn from one another about the evolving research data landscape. Representatives from four new data infrastructure efforts described their projects.

Grants Fund Innovative Small Projects
To extend the impact of the Sloan-ICPSR project on Building Community Engagement, ICPSR awarded a set of innovative small projects that focused on topics related to improving data citation and data management. Awards up to $20,000 were made in May 2013 to the following recipients:
- Thomas Carey, “Implementing a Data Citation Workflow within the State Politics and Policy Journal,” University of North Carolina at Chapel Hill
- Lisa Neidert, “OPEN Data Through a Restricted Data Portal,” The University of Michigan

The grant funding was for a year.

Updates to Data Management & Curation Site
ICPSR updated the Data Management section of its web site to better highlight the curation process ICPSR uses to add value to data, maximize access, and ensure long-term preservation.

Metadata Portal Project Completed
During the past fiscal year, ICPSR completed an important metadata-related project. The Metadata Portal Project, a collaboration among the General Social Survey (GSS) and the American National Election Study (ANES), was funded by the National Science Foundation (Collaborative Research: Metadata Portal for the Social Sciences, SES-1229957) under the Metadata for Long-standing Large-Scale Social Science Surveys (META-SSS) project to:
- Develop rich, structured metadata compliant with the Data Documentation Initiative (DDI) standard for two premier time series studies in the social sciences — the GSS and the ANES
- Showcase tools that can be built upon the foundation of rich metadata
- Analyze and improve the projects’ workflows to capture more metadata at the source

Guidelines for OSTP Data Access
ICPSR posted a “Guidelines for OSTP Data Access Plan” page to support federal funding agencies affected by the February 2013 White House Office of Science and Technology Policy (OSTP) memo, “Increasing Access to the Results of Federally Funded Scientific Research,” which directs funding agencies with an annual R&D budget over $100 million to develop a public-access plan for disseminating the results of their research. The page provides an overview of each requirement in the memo, discusses why they matter, and lists key issues to consider when formulating plans.

MET LDB Approves Public Applications
ICPSR began accepting applications from the public to use Measures of Effective Teaching Longitudinal Database (MET LDB) data in August of 2013. By June 30, 2014, MET LDB had 29 approved public applications.

The MET LDB provides archival, dissemination, and training services for the Bill & Melinda Gates Foundation-supported MET Project, the largest study of classroom teaching ever conducted in the United States.

Partnership Creates Data Archive in Africa
ICPSR formed a partnership with The Centre for Data Archiving, Management, Analysis and Advocacy (C-DAMAA), a microdata service center in West Africa, which is housed in the Department of Economics at the University of Cape Coast in Ghana. UCC is an ICPSR member. This is one of the many partnerships ICPSR is cultivating to help new places form data archives.

George Alter (ICPSR), Samuel Annim (UCC), Lynn Woolfrey (Data First), and Kofo Awusabo-Asare (UCC) at UCC in February 2015. (Photo by Doctor Ashe, ICPSR)
ICPSR updated its Strategic Plan in Fall 2013, which involved revamping ICPSR’s mission statement and implementing three strategic goals and four strategic directions, which, along with related strategies, leverage the organization’s historic and current success, its strong membership and partnership network, and its position as a leader in order to increase stakeholder value and support a vibrant field of social and behavioral research.

**Our Mission**
ICPSR advances and expands social and behavioral research, acting as a global leader in data stewardship and providing rich data resources and responsive educational opportunities for present and future generations.

**Three Goals**
1. Internal and External Synergy
2. Inclusion and Diversity
3. Build on Strengths

**Four Directions**
1. Enhancing Our Global Leadership
2. Developing New and Responsive Products and Services
3. Advancing Knowledge, Skills and Tools for the Research Community
4. Expanding Organizational Capacity for Leadership and Innovation

**A Glance at Progress:**
The Collection Development Committee supported two initiatives already under way: 1) A pilot project to integrate geographic information system (GIS) data into ICPSR workflows, and 2) Creating a partnership for building a data archive at the University of Cape Coast, Ghana. The Preservation and Access Committee has supported work to foster the creation of new data repositories and exploring ideas to create a “How to build a repository toolkit” as an online or printable guide, with a target audience that includes organizations within or outside the US that want to build data archives. This Guide could be the basis for courses and/or fee-based consulting with organizations.

The Membership Services Committee is exploring the compilation of a “research team” (Direction 2) within ICPSR that is consulted to support data collection needed to facilitate Directions 1, 3, and 4, and other ICPSR projects. There was discussion about types of feedback currently ICPSR receives; developing new models for collaboration between the Summer Program (Direction 3) and the archives by using ongoing research to influence course offerings; and exploring a technological goal to create new, more flexible workflows (Direction 4) and develop ways to share and reward innovation. An Innovation subcommittee has encouraged and helped ICPSR staff submit entries to U-M faculty and staff innovation awards and has drafted a plan for an internal ICPSR innovation recognition program.

The Summer Program worked closely with the topical archives as it planned for summer 2014. Workshops sponsored by the Education and Child Care and NAHDAP archives were organized and coordinated, along with the data curation course that had been offered in the previous two years. The Demography Archive included a 2015 workshop in its refunding proposal. Diversity efforts focused on three areas: faculty and teaching assistant recruitment and hiring, topics within the Blalock lecture series, and organized workshops. The Summer Program is conducting more outreach to professional associations and organized sections.

**Summer Program**
Celebrating 50 years providing exemplary training opportunities, the ICPSR Summer Program in Quantitative Methods of Social Research experienced its fifth consecutive year of record enrollment in fiscal year 2014, with a total of 1,075 participants, an increase of 31 participants, or 3 percent, over the prior year (see chart at right). Participants came from 360 institutions in 38 nations, and represented at least 25 academic disciplines.

The 2014 Summer Program offered 84 courses — 2 more than in 2013 — taught by 111 instructors from 50 institutions and 38 teaching assistants.

The Summer Program’s primary location is the University of Michigan in Ann Arbor, but it has offered workshops at various external sites throughout the country for many years.

The 2014 Summer Program included one new four-week class, Empirical Modeling for Theory Evaluation. Two new workshops during the second 4-week session built upon workshops offered during the first four weeks of the program: Advanced Topics in Network Analysis and Advanced Topics in Time Series Analysis.

The Summer Program added six short statistical workshops in 2014:
- Multivariate Models for Social Scientists and Policy Analysts: Choices, Interventions, Dynamics
- Structural Equation Modeling with Stata
- Network Analysis: Statistical Approaches
- Analyzing Intensive Longitudinal Data: A Guide to Diary, Experience Sampling, and Ecological Momentary Assessment Methods
- Finding Patterns in Data, Big and Small
- Latent Class Analysis in Social Science Research

The Summer Program included nine short substantive courses in 2014, one more than the number that was offered in 2013. Two of these workshops (or variants of them) have been offered in previous years: Curating and Managing Research Data for Re-Use and Providing Social Science Data Services: Strategies for Design and Operation.

Substantive workshops on the following topics were new:
- Transparency Practices for Empirical Social Science Research
- The Measures of Effective Teaching Longitudinal Database: A Review of the MET Project and Available Data
- Introduction to Survey Methodology: Questionnaire Design, Data Collection Modes, and Improving Survey Quality
- Bayesian Methods for Prevention and Intervention Science
- Maximizing the Head Start Impact Study: New Third Grade Follow-up Data, Contextual Variables and Approaches to Understanding Variation in Impacts
- The Pathways to Desistance Study: Analyzing the Life Event Calendar Data for Substance Abuse Research
- Designing, Conducting, and Analyzing Multi-Racial and Ethnic Political Surveys.

Eight of the substantive workshops were in Ann Arbor; one (Transparency Practices for Empirical Social Science Research) was at the University of California at Berkeley.
The ICPSR Summer Internship Program had its largest cohort ever in 2014, with eight interns participating in the program. (Photo by Abayomi Israel)

- Adelin Levin from Grand Valley State University, working in the NAHDAP. Project: "The Development and Transmission of Anti-Science Attitudes: An Intergenerational Approach."
- Allison Megale from Drew University, working in SAMHDA. Project: "How to Make it Last: Assessing the Importance of Satisfaction for Newlywed Couples."
- Bianca Monzon from the University of Illinois at Chicago, working in RCMD. Project: "Coats of Many Colors: The Effects of Religious and Racial Identity Salience on Perceptions of Racial Inequality."
- Breanne Peterson from the University of Iowa, working in General Archive. Project: "Factors Influencing Human Capital Gains in Fifth Grade Children."

Videos of the interns' poster presentations will be available on ICPSR’s YouTube channel.

Webinars
ICPSR broadcasted many webinars in fiscal year 2014, which were designed to educate members and the public about the data and services it offers. Webinars related to thematic collections at ICPSR, and the Building Community Engagement project also were provided.

Educational Activities / Continues on page 9

ICPSR Biennial Meeting
The 31st Meeting of ICPSR Official Representatives (ORs/DRs) was held October 9-11, 2013 in Ann Arbor. The theme was "Beyond Access," and session topics included:
- Analyzing ICPSR data online and via statistical software
- Official Representative orientation and refresher course on ICPSR
- Curating and managing research data for re-use
- Orientations to various data collections hosted at ICPSR
- Open-access initiatives
- Assisting data users
- Exploration of unique datasets
- ICPSR in education
- New and unique ICPSR archives and projects
- Web tools and strategies for better data discovery

ICPSR will continue broadcasting educational information over the Internet in the coming year with additional webinars and videos.

A list of webinars is offered below. Videos and slides are available on the ICPSR YouTube channel.

- Teaching Students to Document Empirical Research
- An Orientation to Accessing the Measures of Effective Teaching Longitudinal Database (MET LDB)
- 2014 Student Research Opportunities at ICPSR
- Guidelines for OSTP Data Access Plans - Providing Public Access to Federally Funded Research
- Resources for Health Research from ICPSR
- Building Restricted-Use Data Support Services
- Met Video Logistics Webinar
- MET Randomization Webinars

Research Paper Competitions
Lorraine Blatt (B.A., Psychology) of Ginnelli College in Iowa earned first place in the 2014 Undergraduate Competition for a paper titled "Cultural Mismatch in the Achievement Gap: Self-construal as a Mediator Between Socioeconomic Status and Academic Achievement."

The paper is informed by the cultural mismatch model (Stephens et al. 2012) and uses Gates Millennium Scholars data (Bill & Melinda Gates Foundation). The second-place award went to Raphael Small of Haverford College, for a paper titled "The Impact of Student Background and Academic Performance on Future Income."

Peter Lista (M.A., Sociology) of Indiana University-Bloomington earned first place in the Master’s Competition with a paper titled "Organization Decision-Making and the Market Environment: Examining Contingency in Organizational Behavior." This paper uses the National Organizations Survey (NOS), 1996-1997 to analyze whether reading test results and teacher assessments of language and literacy skills predict a range of parental investment in the later grades. The second-place award went to Jane E. Oliphant of Washington University (St. Louis, Missouri), for a paper titled "Organization Decision-Making and the Market Environment: Examining Contingency in Organizational Behavior."

Jian Li (B.S., Statistics) of Central University of Finance and Economics (Beijing) earned first place in the RCMD competition for a paper titled "Identify the Young Adults with Serious Suicidal Ideation: A Population-Based Study." This paper used research from the National Survey on Drug Use and Health.

Tiffany Chao (PhD candidate, Library and Information Science) of the University of Illinois, Urbana-Champaign earned first place in the Data Curation Competition for a paper titled "Exploring the Role of Research Methods in Metadata Description for Data Reuse." The second-place award went to Rebeckah Cummings (M.S., Library and Information Science) of the University of California, Los Angeles, for a paper titled "Much Ado About Data: Intellectual Property Issues Surrounding Academic Research Data."
Membership

Membership Trends
ICPSR added 22 members in fiscal year 2014, with notable increases in Other International Institutions and BA Universities, and slight increases in Doctoral Research Intensives, Master’s, Specialized Institutions and Associate Members.

Outreach Activities
ICPSR continued its “Welcome Back Initiative,” which provides former members, particularly HBCUs, with free membership for 18 months. The institutions pay half of the membership fee for the following year, and then the full fee. The first group to be offered this opportunity will be at the full fee in fiscal year 2016. Also, a large mailing targeted institutions that were members but dropped, those that should be members based on degrees conferred, those that had inquired about membership, and several HACU/HBCUs. About 610 letters were mailed to approximately 200 institutions.

Web Presence
Members and the general public continued to access the ICPSR website in large numbers in fiscal year 2014. The website had 542,631 unique visitors in fiscal year 2014, up 10.4 percent from 2013, and 843,639 total visits, up 6.6 percent.

Most visitors in fiscal year 2014 were from the United States (595,728), China (38,041), Canada (24,176), and the United Kingdom (23,378).

ICPSR, the Summer Program, and other ICPSR initiatives had more than 3,096 followers on the social media sites Facebook, Twitter, and YouTube.

Membership Totals by Category

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<tr>
<th>Category</th>
<th>Total</th>
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Financial Reports

ICPSR closed fiscal year 2014 with revenues totaling $18.2 million, representing a 3 percent decrease from fiscal year 2013. Membership dues income, totaling $3.78 million, rose 1 percent since 2013 and contributed 21 percent of the organization’s total revenue.

Summer Program and Investment Income revenues were $1.89 million and $214 thousand, respectively. ICPSR’s overall expenses were $18.7 million, a 1.4 percent decrease from fiscal year 2013.

The organization closed fiscal year 2014 with a deficit of $517,932. As of June 30, 2014, ICPSR maintains a total fund balance of $5,067,078.

Revenue

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<th>Revenue</th>
<th>Fiscal Year</th>
<th>Membership</th>
<th>Grants/Contracts</th>
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<td>Investment Transactions</td>
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Expenses

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<th>Expenses</th>
<th>Fiscal Year</th>
<th>Staff Salaries</th>
<th>Fringe Benefits</th>
<th>Consultants</th>
<th>Stipends</th>
<th>Student Aid</th>
<th>General Expenses</th>
<th>Data Processing</th>
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Revenue from Membership and Grants/Contracts

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The Year in Review
Other highlights of 2013-2014

Data Seal of Approval Conference
ICPSR hosted the 2013 Data Seal of Approval Conference on October 8, 2013, in Ann Arbor, the day before the ICPSR Official Representatives Meeting began. There were nearly 70 registrations. The wide range of participants included domain repositories/archives; libraries; research institutions; infrastructure providers; data centers; and publishers.

SETUPS Module Provides Data on Voting
In August 2013, ICPSR announced that the Voting Behavior: 2012 Election website was ready for use. It is a new SETUPS (Supplementary Empirical Teaching Units in Political Science) module that provides students the ability to analyze an accessible dataset drawn from the 2012 American National Election Study (ANES) survey of the American electorate. (The ANES is funded by the National Science Foundation.)

Cornell Punchcards Study Data Released
In November 2013, ICPSR announced the release of the baseline data for the Cornell Study of Occupational Retirement, 1952-58 (ICPSR 34918) through the National Archive of Computerized Data on Aging. Originally conducted in the 1950s by principal investigators Gordon F. Streib, Wayne E. Thompson, Milton L. Barron, and Edward A. Suchman, all of Cornell University, the study aimed to collect and analyze information about the then-“well-defined” life transition from employment to retirement in America. Following the study’s completion, its materials were stored in seven filing cabinets at the Newberry Library in Chicago and were given to ICPSR in the 1990s.

Summer Program Celebrates 50 Years
The ICPSR Summer Program in Quantitative Methods of Social Research turned 50 in 2013. Founded in 1963 as a limited effort, it now serves a large and diverse international constituency. In fiscal year 2014, the program saw its fifth consecutive year of record enrollment with 1,075 participants from 360 institutions in 38 nations, representing at least 25 academic disciplines. (See related story on page 7).

Internship Program Celebrates 10 Years
(See related story on Page 8)
The Summer Undergraduate Internship Program celebrated its 10th anniversary with a luncheon that included the following:
• A plenary address by Fahmida Chowdry, the NSF program officer for our current Research Experience for Undergraduates grant.
• A panel including the head of U-M’s Undergraduate Research Opportunities (UROP) program, George Alter, and Lynette Hsietter about the role of research in enhancing students’ learning.
• A panel of former interns reflecting on what the internship offered them that has been helpful in their journey since.
• A poster session/reception for all of ICPSR that showcased intern posters.

Conference Participation
Staff and researchers from ICPSR and its topical archives exhibited at, participated in, or presented papers at a variety of conferences throughout the world:
• American Sociological Association, August 2013, New York City
• American Political Science Association, August 2014, Chicago
• IACA-NIJ Mapping Conference, September 2013, Fort Lauderdale
• AUCC Career Day 2013, September 2013, Atlanta
• Child Care Policy Research Consortium, October 2013, Washington DC
• The Hispanic Association of College & Universities, October 2013, Chicago
• American Public Health Association, November 2013, Boston
• National Council on Family Relations, November 2013, San Antonio
• Gerontological Society of America, November 2013,

New/Updated Studies
We had 953 new or updated studies in fiscal year 2014.

The Year in Review / Continues on page 13

Top study downloads for all archives

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<thead>
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<th>Rank</th>
<th>Study</th>
<th>Archive</th>
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<td>Study 34481: National Survey on Drug Use and Health, 2011</td>
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<td>Study 31521: General Social Survey, 1972-2010</td>
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<td>15</td>
<td>Study 28241: Health Behavior in School-Aged Children (HBSC), 2005-2006</td>
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</table>
People

Peter Granda Becomes Associate Director
On October 1, 2013, Peter Granda assumed new responsibilities as Associate Director of ICPSR. Peter continues to direct the General Archive and Health and Medical Care Archive, but has also taken on new roles in coordinating activities and operations at ICPSR.

Saundra Schneider Leads Summer Program
Early in fiscal year 13-2014, Bill Jacoby stepped down as Director of the ICPSR Summer Program to become Editor of the American Journal of Political Science. In January 2014, John Garcia took over, serving as Interim Director through the 2014 program. Saundra Schneider became the newest Director of the Summer Program in August of 2014. Sandy is a long-time Summer Program instructor, who has taught Regression Analysis I, one of the mainstay courses in the program.

Tom Murphy Becomes CNS Director
Thomas Murphy joined ICPSR as Director of Computing & Network Services (CNS) on August 11, 2014. He handles the Architecture, Design and Planning on the software development side and has the overall responsibility of the CNS and its direction. Before joining ICPSR, Tom was the Chief Technical Enterprise Architect for Marathon Petroleum Company.

Council Welcomes New Members
Six newly elected ICPSR Council Members were in attendance at the March 2014 council gathering in Ann Arbor. The new members are: Janet Box-Steffensmeier, Ohio State University; Robert Chen, Columbia University and Center for International Earth Science Information Network (CIESIN); Philip N. Jefferson, Swarthmore College; Chandra Muller, University of Texas at Austin; Ronald Nakao, Stanford University Libraries; William Vega, University of Southern California.